

The Trustee Board has formally met 9 times during the year (4 main meetings and 5 Covid /Risk meetings). The Risk and Governance subcommittee assists the Board in fulfilling its oversight responsibilities for internal control and for addressing issues identified through the internal audit process.

The Board met to discuss all issues of relevance to the operation of the Trust, to include agreeing policies in relation to finance/staffing, agreeing individual schools' budgets and reviewing risks in each of the schools. The strategic report details the changes to the Board of Trustees and changes to the sub committees.

During 2021 the Board reviewed its effectiveness and that of the LGBs and training and knowledge plans are in place to further enhance governance. During 2020/21 there have been some new Trustees appointed and this has been based upon a review of the skills required on the Board.

The Covid pandemic and the changing guidance throughout the year has meant the Executive team and the Board have had to continually ensure we are addressing the risks to our students, staff and communities. This has been achieved through an increased number of Board meetings to look at Covid risks and decision making around key policy changes:

- A Covid Risk Assessment updated regularly and reviewed by Board to ensure Covid control measures are in place.
- Individual risk assessments for vulnerable staff and students.
- Clear communication to staff, parents and students.
- Listening and responding to feedback and any concerns, including staff surveys.
- Providing remote education and remote free school meals.
- Continuing our pastoral and safeguarding support to families.
- Ensuring normal financial policies and procedures are in operation.

**Attendance during the 2020/21 academic year was as follows:**

Trustee	Board Attended	Out of a Possible	Additional Board Meeting	Out Of	Learner Experience Attended	Out of a Possible	Finance & Resources Attended	Out of a Possible	Risk & Governance Attendance	Out of a Possible
C Bagley (Chair)	4	4	5	5	4	4	4	4	4	4
C Beardmore	4	4	4	5	n/a	n/a	4	4	n/a	n/a
D Sanders	4	4	1	5	n/a	n/a	n/a	n/a	4	4
D Marrison	3	4	1	5	n/a	n/a	4	4	n/a	n/a
D Beaumont	4	4	4	5	4	4	n/a	n/a	n/a	n/a
J Acklam	1	2	1	2	1	2	n/a	n/a	n/a	n/a
J Cullen	1	1	0	0	n/a	n/a	1	1	n/a	n/a

K Platts	3	4	4	5	n/a	m/a	3	4	n/a	n/a
L Winders	1	1	0	0	n/a	n/a	N/a	n/a	0	0
P Kearney	2	4	3	5	n/a	n/a	n/a	n/a	3	4
S Draper	3	4	4	5	4	4	n/a	n/a	n/a	n/a
T Ashford	3	4	5	5	n/a	n/a	n/a	n/a	4	4
<b>Percent Attended</b>	<b>83.5%</b>		<b>68%</b>		<b>93%</b>		<b>94%</b>		<b>94%</b>	

### Advisory Council Meetings Academic Year 20/21

	Meetings Attended	Out of a Possible
Fred Woodruff (Chair)	3	4
Edward Highfield	3	4
Jayne Crawshaw	2	4
Julie Burkinshaw	4	4
Rebecca Bustani	4	4
<b>Percent Attended</b>	<b>80%</b>	

The Chair of Trustees, and Chair of Learner Experience Committee, attended the Advisory Council meetings.

The CEO and Deputy CEO attend every Board, subcommittee and advisory council meeting. Other members of the executive team, and headteachers, attend relevant meetings to present areas of their responsibility.

### Secondary School Local Governing Board Attendance at meetings during 20/21 academic year:

	Forge Valley			Bradfield Interim Executive Board			Chaucer			Tapton		
		Board Attended	Out of a Possible		Board Attended	Out of a Possible		Board Attended	Out of a Possible		Board Attended	Out of a Possible
Chair of LGB:	J Crawshaw	10	11	Sarah Draper	6	6	E Highfield	12	13	F Woodruff	11	15
Members of LGB:	C Eaton	11	11	David Dennis	6	6	L Bawden	14	14	D Bannister	7	9
	D Smith	10	11	Julia Delaney	4	4	K Matthews	11	13	J Rushton	9	9

	E Perry	6	11	Steve Rippin	3	3	M Wilde	5	7	N James	8	8
	R Ward	4	11	Scott Burnside	4	4	J Clephan	7	7	H Bower	9	10
				David Beaumont	6	6	B Winter	5	7	H Marsh	6	17
										C Axtell	8	8
										C Fowler	9	10
										R Leadbetter	9	9
										B Stroud	8	8
										L Garbet	6	10
<b>Percentage Attended</b>	<b>75%</b>			<b>100%</b>			<b>89%</b>			<b>87%</b>		

Bradfield School had an interim executive Board from the date of joining the Trust in February 2020. We are in the process of reforming a LGB in 2021/22

#### Primary School Local Governing Body Attendance at meetings during academic year 2020/21

	Hallam			Hillsborough, Southey Green & Meynell			Wisewood Interim Executive Board (IEB)*		
		Board Attended	Out of a Possible		Board Attended	Out of a Possible		Board Attended	Out of a Possible
Chair of LGB:	R Bustani	7	7	J Burkinshaw	7	7	D Dennis	5	5
LGB Members:	D Barrow	4	5	H Shotton	6	7	C Bagley	5	5
	B Turner	0	0	A Hards	5	7	A Lant	5	5
	B Fielding	4	4	S Murphy	0	7	C Stewart	5	5
	I Maskin	4	4	P Buchy	4	7			
	C Whitchurch	7	7	C Sawkins	7	7			
	A Green	7	7	V Toulson	4	7			
	B Stanyard	7	7						
	A Bhandari	6	6						
H Price	4	7							
<b>Percent Attended</b>	<b>93%</b>			<b>68%</b>			<b>100%</b>		

\*After the Trust conducted a Quality Assurance visit, and in agreement with the Headteacher and LGB Chair, the decision was made to suspend the LGB at Wisewood and implement an Interim Executive Board in June 2019. TSAT has appointed the Board, which will support the school to ensure that leadership have the capacity to make decisions and support the continuing improvement of the school. We are in the process of reforming the Local Governing Board in 21/22.